

# City of Bellevue - Budget One

## 2017-2018 CIP Budget Proposal

### Section 1: Proposal Descriptors

**Project Title:** City Fuel System Replacement

**Outcome:** Responsive Government

**Proposal Number:** 045.61NA

**Primary Dept:** Civic Services

**CIP Project Number:** G-01

**Proposal Type:** Existing

**Parent Proposal:** None

**Project Status:** Approved Prior

**Dependent Proposal:** None

**Primary Staff:** Sean Pownall ext. 6022

**Fund:** General CIP Fund

### Section 2: Executive Summary

This Capital Improvement Program (CIP) is for replacement of the City's fuel system. The current system supports all City departments, including Police, Fire, Transportation, and Utilities by providing fuel infrastructure that serves all City vehicles and equipment, including emergency generators used during disaster events. Replacement is necessary because fuel pumps and underground storage tanks are reaching the end of their useful life. Additionally, environmental pressures and government mandates require the use of alternative fuels which are not compatible with some of the existing equipment. This CIP supports planning, design, and implementation of required changes over a period of time, starting with fuel pumps and fuel line systems and ultimately replacing older metal underground storage tanks at Bellevue Service Center.

### Section 2b: Performance Narrative

### Section 3: Responsiveness to Request For Results

N/A

### Section 4: Performance Measures and Targets

No Performance Measures to be displayed.

### Section 5: CIP

#### 5A: Description and Scope

This project will replace 11 of the City's aging fuel pumps, fuel lines, and some metal underground storage tanks with equipment that is compatible with alternative fuels. This equipment will support the City in meeting State regulations that mandate the use of alternative fuels.

#### 5B: Rationale

Much of this equipment was installed in the late 1980s and early 1990s using CIP projects to replace equipment that no longer met environmental regulatory requirements. These tanks support the daily operations for all departments as well as emergency operations for Police, Fire, Utilities, Parks, and Civic Services. Most of the existing equipment has reached the end of its useful life and should be replaced with equipment that meets the City's future needs. Much of this older equipment must be replaced to allow for the use of alternate fuels to meet the Green House Gas initiative and support the development of alternate fuels.

#### 5C: Environmental Impacts

Replacement of this equipment will reduce the potential for fuel spills or leaks from exiting tanks as well as assist in reducing our carbon footprint and meet government mandates.

#### 5D: Location/Address

Various throughout the City.

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### 5E: CIP Summary

<u>G-01</u>	<u>ITD 2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Total</u>
<b>Expenditure</b>	270,000	250,000	125,000	350,000	0	0	0	0	995,000
<b>Revenue</b>	270,000	250,000	125,000	350,000	0	0	0	0	995,000

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## 2017-2018 CIP Budget Proposal

### Section 1: Proposal Descriptors

**Project Title:** Hearing Accessibility for Public Spaces

**Outcome:** Responsive Government

**Proposal Number:** 045.65NA

**Primary Dept:** Civic Services

**CIP Project Number:** G-04

**Proposal Type:** Existing

**Parent Proposal:** None

**Project Status:** Approved Prior

**Dependent Proposal:** None

**Primary Staff:** Shannon Horst x4072

**Fund:** General CIP Fund

### Section 2: Executive Summary

This important project increases opportunities for participation and public dialogue for people with hearing loss, directly supports Council's priority to implement hearing accessibility, improves transparency and open government, and meets Americans with Disabilities Act (ADA) requirements. In 2016 state-of-the-art hearing loop systems were installed at City Hall in high priority public meeting rooms (council chamber, council conference room, and room 1E-108) and the Bellevue Youth Theatre. This proposal continues the next phase of hearing accessibility work, focusing on: installations at community centers & the botanical garden; addition of portable systems at City Hall, mini City Hall, and several Parks venues; and provision of loops for customer service counters at Police, Probation, and other locations throughout the city.

### Section 2b: Performance Narrative

### Section 3: Responsiveness to Request For Results

N/A

### Section 4: Performance Measures and Targets

No Performance Measures to be displayed.

### Section 5: CIP

#### 5A: Description and Scope

Assess, install or update hearing assistance systems in public meeting spaces in five Community Centers, Bellevue Botanical Garden, customer service counters in Mini City Hall, Police and Probation, and various other locations.

#### 5B: Rationale

The City of Bellevue believes that providing full access for all its constituents is vital. Completing the next phase of this project will deliver hearing accessibility services and tools that residents have asked for. It also supports Bellevue's compliance with the Americans with Disabilities Act (ADA) requirements to provide effective communication, and promotes equitable, accessible and inclusive service for the public.

#### 5C: Environmental Impacts

N/A

#### 5D: Location/Address

Various locations throughout the city.

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### 5E: CIP Summary

<u>G-04</u>	<u>ITD 2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Total</u>
<b>Expenditure</b>	240,000	0	120,000	120,000	0	0	0	0	480,000
<b>Revenue</b>	240,000	0	120,000	120,000	0	0	0	0	480,000

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## 2017-2018 CIP Budget Proposal

### Section 1: Proposal Descriptors

**Project Title:** Finance/Human Resources Systems

**Outcome:** Responsive Government

**Proposal Number:** 060.04NA

**Primary Dept:** Finance

**CIP Project Number:** G-59

**Proposal Type:** Existing

**Parent Proposal:** None

**Project Status:** Approved Prior

**Dependent Proposal:** None

**Primary Staff:** Brian Landes, x7247

**Fund:** General CIP Fund

### Section 2: Executive Summary

This proposal provides funding to upgrade and enhance the City's Finance and Human Resources Systems (JD Edwards/MySelf Service), to enhance the Business and Occupation Tax system (PRAXIS), implement a new financial reporting tool and, implement a Human Resources Talent Management system. The Enterprise Resource System (ERP) System upgrade will enable the City to stay in compliance with tax laws while updating the applications with new functionality to support all City departments. The new reporting tool ensures the integrity of the data reported to state auditors and citizens of Bellevue. The new integrated Talent Management system provides an improved Performance Management process that will drive consistency and increase engagement.

### Section 2b: Performance Narrative

JDE System upgrade completed on time and on budget and Percent of customer satisfaction with JDE Upgrade - The first measure, completed on time and budget, demonstrates our technical success of executing the plan (2013 – Yes). The second measure, customer satisfaction demonstrates our ability to effectively perform change management leading to a successful implementation for our customer (2013 – 79%). Our target for the next upgrade are again a Yes response and a stretch target of 90%, respectively.

Percent of customers satisfied/very satisfied with the City's Financial systems to support me in doing my job - This measure demonstrates our success at delivering valuable financial information to all departments. Where standard reports or queries do not meet requirements, we offer usable alternatives. The 2015 score was ~70% and our 2016 target is 75%.

Hours of work capacity gained - This new measure identifies hours spent on manual work arounds where an automated solution can give time back to our customers. Our 2016 work plan includes an accumulated estimate of 10,000 hours for all work requests.

Received Certificate of Excellence in reporting proficient in all categories, Maintain Aaa bond rating and Number of management letters or audit findings - These are the most important measures of our financial information. We share responsibility for ensuring accurate and reliable financial information is reported. We support continued proficiency, maintaining our current bond rating and eliminating any management letters or audit findings.

Promotion Rate - The goal for the City of Bellevue is to be a streamlined, agile and recognized top employer. To track our progress toward this goal, we will measure employee wellbeing through the success of vacancies filled by internal promotions.

Retirement Eligibility - We will remain aware and be proactive in addressing the significant shift in the makeup of our workforce in the years ahead. Our growing workforce retirement eligibility measure, signals changes necessary in the talent management system in order to respond to the needs of this changing workforce.

### Section 3: Responsiveness to Request For Results

This proposal includes funding for the upgrade and enhancements of the City's JD Edwards (JDE) Finance and Human Resources ERP System. JDE enables City departments to conduct timely and consistent financial operations, produces over 35,000 paychecks and 30,000 vendor payments annually and is the system of record

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for all financial and human resource transactions. A previous independent evaluation of the JDE system concluded that the system should be kept current with available upgrades. The JDE system, like most software applications, requires a significant upgrade every three to four years to comply with federal, state, and local requirements (e.g. Affordable Care Act regulations, tax withholding rates, etc.) and satisfy our vendor support agreement. The vendor support agreement provides vendor assistance in the event of system failures. These failures could lead to inaccurate data, negatively affecting our ability to benefit from grant revenues, jeopardize the City's Aaa bond rating, and impact both our ability to secure and afford the cost of financing. The proposed 2019 upgrade keeps our system fully supported by Oracle (JDE proprietor) through 2022 and allows us to take advantage of new system functionality. An estimate of \$250,000, derived from past upgrades, will be spent on consulting resources with specialty expertise to implement this upgrade and includes specific controls to manage cost and schedule. (Well Trained, Safe and Equipped/Financial Sustainability)

This proposal includes funding for JDE system enhancements arising from process improvement and automation efforts. Examples include simplifying work processes and aligning with system workflows supporting accounts payable, procurement and timekeeping automation efforts. One example is Procure-to-Pay which if implemented is estimated to annually provide a capacity gain of over 800 hours, take advantage of minimally \$35,000 in supplier discounts and reduce the risk of fraud. This proposal includes an estimate for \$50,000 annually to support process related system improvements. (Continuous Improvement and Innovation/Spirit of Collaboration)

This proposal includes funding to complete a backlog of work requests to support the Business and Occupation (B&O) tax system (PRAXIS). In 2015 B&O tax accounted for 14% of the City's annual revenue or \$30M+. PRAXIS is the system of record for City B&O tax data, housing over 30,000 business accounts and processes over 4,000 new licenses and over 30,000 tax returns annually. The system contains data from tax returns and business licenses, calculates and documents tax payables and receivables and, media for automating communications to a large number of business owners including delinquent and balance notices. With the retirement of the Alpha system in 2013, changes required to maintain PRAXIS functionality and ensure compliance with changes in state requirements have accrued in the backlog due to lack of funding. When system changes are not completed, manual work arounds are performed outside the system, increasing the risk of error. Misstating revenue could impact hundreds of thousands of dollars in lost revenue or refunds due to taxpayers. In addition, a finding of noncompliance by state auditors could levy penalties and lead to potential revocation of authority to assess and collect B&O tax. The volume of information processed by this system is significant. This proposal includes an estimate for consulting resources with specialty expertise on PRAXIS for \$200,000 to commence work on the change backlog in 2017 and an additional \$50,000 in 2018 to complete remaining changes. (Financial Sustainability/Sound Business Practices and Processes)

This proposal includes funding for the implementation of a new application to support the Comprehensive Annual Financial Report (CAFR), the Popular Annual Financial Report (PAFR) and, budget documents and monitoring reports. The 150+ page CAFR presents the City's annual financial statements with disclosures and is a key component of our annual state audit. The PAFR summarizes and reports on important elements from the CAFR, providing a high fly over to citizens of the City's financial condition. Construction of the document relies on managing a myriad of tables and measures throughout the documents. Similarly, the budget documents and budget monitoring reports present the citizens of Bellevue with performance to the financial plan in a tabular format. Four budget documents and monitoring reports range in size from a half dozen to hundreds of pages, again with financial information repeated throughout. The Accounting and Budget organizations expends approximately \$45K in a budget year verifying information in the CAFR, PAFR and budget reports. This proposal includes \$45,000 for purchase of an application designed to combine financial data from a variety of sources with in-depth narrative analysis for internal and external reporting. (Cultivates Values/Deliver the Services Customers Want)

This proposal includes funding for an integrated, cloud-based, Talent Management suite of human resource tools starting with implementation of Performance Management. To stay competitive and remain an employer

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of choice we need to address the way we do business to meet the change in workforce demographics. Research indicates that millennial employees want more frequent feedback, guidance and coaching, want a greater connection to their organization's mission, and are quick to leave an organization if it is not meeting their expectations. High performing organizations set expectations around individual contributions by using competencies, tracking performance, and providing constant feedback and support instead of relying on forms and annual assessments. Currently the City's Performance Management process is paper only, time consuming, has no consistent format or process (50 different versions in use across the city), no centralized storage and does not contain information to assist with succession planning. An automated performance management tool can greatly simplify the workflow leading to decreased workload, widespread access, greater transparency for both managers and employees, improved documentation and storage, valuable succession planning and training data and help align employee and company goals. Integrated talent management practices, supported by best-practice automated tools have been shown to increase performance by promoting strategic change within the organization followed by engaging and empowering employees and managers. The integrated talent management suite will include performance management, a learning system which replaces LMS, succession planning, compensation, recruiting and onboarding modules. This proposal includes \$208,400 for purchase of an application designed to support the design requirements mentioned above (net of LMS reduction) and will followed a phased approach from 2018 – 2020. Annual maintenance cost after 2018 is ~\$120,000 (net of LMS reduction) and will be accounted for in the 080.04NA proposal starting in 2019. (Engaged, Empowered and Culturally Competent Workforce/Recruitment, Retention and Succession Planning)

### Section 4: Performance Measures and Targets

<u>Code</u>	<u>Performance Measure</u>	<u>Frequency</u>	<u>2014 Actual</u>	<u>2015 Actual</u>	<u>2016 Target</u>	<u>2017 Target</u>	<u>2018 Target</u>
060.0046	JDE System upgrade completed on time and on budget	Years			Yes		
060.0047	Maintain Aaa bond rating	Years	Yes	Yes	Yes	Yes	Yes
060.0048	Number of management letter or audit findings - Financial Statements	Years	1		1	1	1
060.0090	Percent of customer satisfaction with JDE Upgrade	Years			90%		
060.0093f	Percent of customers satisfied/very satisfied with the JDE system to support me in doing my job.	Years	66.67%	69.81%	75%	80%	80%
060.0130	Received the Certificate of Excellence in financial reporting proficient in all categories	Years	Yes		Yes	Yes	Yes
060.0356	Hours of work capacity gained	Months			10,000	11,000	12,000
080.0030	Vacancies Filled by Promotion	Years	38.3%	47.8%	50%	60%	60%
080.0037	Retirement Eligibility	Years	23.3%	21.3%	10%	10%	10%

### Section 5: CIP

#### 5A: Description and Scope

This project (G-59) originally provided for the replacement of the City's financial and human resource systems with the JD Edwards ERP system. The current CIP introduces funding to upgrade and enhance the City's Financial ERP system. This upgrade will extend its life to 2019, maintain full vendor (Oracle) support in compliance with tax laws and leverage new functionality. Planned enhancements take advantage of new functionality, previously included in the original project scope but delayed due to software and process limitations. The availability of funding for enhancements is frequently necessary to achieve efficiencies identified during process improvement efforts.

This project includes funding to complete system work requests for PRAXIS, the B&O Tax and Business License system. These requests have accumulated since the system was released in 2013 due to inadequate funding. The backlog will be completed with this investment and updated to keep pace with tax changes.

This project equips Accounting and Budgets with a tool to better enable financial and budget reporting to the

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public. The tool will help simplify the organization and assembly of hundreds of pages of documentation into high quality reports.

Finally, this project includes a full suite, talent management system with tools in demand by new entrants into the workforce. Remaining competitive by following industry best practices in a high demand market involves offering the workforce these essential tools to leverage their potential.

### 5B: Rationale

A stable and accurate Finance and Human Resources System provides information required for financial planning, financial management and enabling the workforce to achieve their potential. This system equips the organization with the technology to perform financial management and conduct financial operations in a timely, consistent, and predictable manner. It disburses over 35,000 paychecks and 30,000 vendor payments and collects ~14% of the City's revenue annually. With investment in improved Human Resources talent management components, we will have a system better aligned with the needs of a changing workforce. Without a system to manage thousands of financial and personnel transactions, we would be severely challenged to control risk and liability, provide accountability for financial operations and enable personnel to deliver effective results.

### 5C: Environmental Impacts

N/A

### 5D: Location/Address

Cityhall

### 5E: CIP Summary

<u>G-59</u>	<u>ITD 2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>Total</u>
<b>Expenditure</b>	14,626,949	315,000	308,400	300,000	50,000	50,000	50,000	50,000	15,750,349
<b>Revenue</b>	14,626,949	315,000	308,400	300,000	50,000	50,000	50,000	50,000	15,750,349

# City of Bellevue - Budget One

## 2017-2018 CIP Budget Proposal

### Section 1: Proposal Descriptors

**Project Title:** Enterprise Application Replacement Reserve

**Outcome:** Responsive Government

**Proposal Number:** 090.17NA

**Primary Dept:** Information Technology

**CIP Project Number:** G-94

**Proposal Type:** Existing

**Parent Proposal:** None

**Project Status:** Ongoing

**Dependent Proposal:** None

**Primary Staff:** Chelo Picardal x6106

**Fund:** General CIP Fund

### Section 2: Executive Summary

The City relies on enterprise applications used by all staff and serving critical operations. This proposal provides a funding stream intended to modestly fund the eventual replacement of the Financial and Human Resources Information system (JD Edwards), the Enterprise Asset Management System (Maximo), the city-wide Point of Sale (POS) system, city website and others. Collectively, the cost of these applications cost around \$8 million to procure and implement. Inadequate replacement funding hampers the ability to respond to future business needs in an ever-changing technology industry.

### Section 2b: Performance Narrative

No performance measures to be displayed.

### Section 3: Responsiveness to Request For Results

N/A

### Section 4: Performance Measures and Targets

No Performance Measures to be displayed.

### Section 5: CIP

#### 5A: Description and Scope

The City of Bellevue relies on enterprise applications used by all staff and are necessary for the efficient and effective operation of the city. The Enterprise Application Replacement Reserve proposal is used as a financing mechanism to secure the planned replacement of the Financial and Human Resources Information System (JD Edwards), the Enterprise Asset Management System (Maximo), the city-wide Point of Sale (POS) system, city website, and others. Collectively these applications cost around \$8 million to procure and implement. Inadequate replacement funding hampers the ability to respond to future business needs in an ever-changing technology industry.

#### 5B: Rationale

The Enterprise Application Reserve (EAR) fund was established for eventually replacing enterprise systems, including JDE (around \$5M for initial purchase and install in 2006), Maximo (over \$1.5M), POS (over \$330K), city website (over \$350K) and others. These enterprise applications, funded through the CIP and phased in over the past 10 years, have no established replacement funding, unlike some departmental line of business applications and most IT equipment. All departments use these applications for critical functions, such as payroll, procurement, accounting, credit card payments, asset management, work order tracking, and much more. The goal is to reasonably build up funding over time so that these major systems can be replaced when a strategic business shift is merited or at their end-of-life without creating undue fiscal stress on departmental operating budgets. This proposal supports the City Council Vision of High Performance Government and the budget outcome for Responsive Government, specifically the factor of 'stewardship of public trust'. By allocating funds in this multi-year capital plan, the City reduces the downstream risk of designating large one-

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time funds for replacement of major business applications. An asset lifecycle management best practice is followed in planning for replacement and determining the long-term financial impact to ensure adequate fiscal resources to maintain investments and replace as necessary. The replacement cost may differ from initial implementation costs resulting in a gap, but this reasonable approach of saving for replacement can mitigate the size of additional funding request if needed. Setting aside a nominal replacement amount each year is fiscally prudent and in keeping with other replacement practices per Government Finance Officers Association (GFOA) Asset Maintenance and Replacement best practices (2010). The EAR fund positively influences the City's AAA bond rating (Standard & Poor's and Moody's, March 2015) that recognizes the city's careful oversight and fiscal stewardship on behalf of the public.

### 5C: Environmental Impacts

None

### 5D: Location/Address

Cityhall

### 5E: CIP Summary

<b>G-94</b>	<b><u>ITD 2016</u></b>	<b><u>2017</u></b>	<b><u>2018</u></b>	<b><u>2019</u></b>	<b><u>2020</u></b>	<b><u>2021</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>	<b><u>Total</u></b>
<b>Expenditure</b>	500,000	800,000	800,000	800,000	1,000,000	1,000,000	1,000,000	1,000,000	6,900,000
<b>Revenue</b>	500,000	800,000	800,000	800,000	1,000,000	1,000,000	1,000,000	1,000,000	6,900,000

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### Section 1: Proposal Descriptors

**Project Title:** Interlocal Council Contingency  
**Outcome:** Responsive Government  
**Proposal Number:** 040.36NA                      **Primary Dept:** City Manager  
**CIP Project Number:** G-106                      **Proposal Type:** Existing  
**Parent Proposal:** None                      **Project Status:** Approved Prior  
**Dependent Proposal:** None                      **Primary Staff:** N/A  
**Fund:** General CIP Fund

### Section 2: Executive Summary

N/A

### Section 2b: Performance Narrative

### Section 3: Responsiveness to Request For Results

N/A

### Section 4: Performance Measures and Targets

No Performance Measures to be displayed.

### Section 5: CIP

#### 5A: Description and Scope

This CIP project is a placeholder of CIP funding for allocation to capital projects that the City Council may identify.

#### 5B: Rationale

N/A

#### 5C: Environmental Impacts

Environmental impacts will be determined when funds are programmed.

#### 5D: Location/Address

Citywide

#### 5E: CIP Summary

<b>G-106</b>	<b>ITD 2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>Total</b>
<b>Expenditure</b>	0	295,775	291,574	297,479	223,641	10,000	0	0	1,118,469
<b>Revenue</b>	0	295,775	291,574	297,479	223,641	10,000	0	0	1,118,469

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# City of Bellevue - Budget One

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### Section 1: Proposal Descriptors

**Project Title:** Long-Range Property & Facilities Plan

**Outcome:** Responsive Government

**Proposal Number:** 045.68NA

**Primary Dept:** Civic Services

**CIP Project Number:** NCS01

**Proposal Type:** New

**Parent Proposal:** None

**Project Status:** New

**Dependent Proposal:** None

**Primary Staff:** Nora Johnson, ext 4167

**Fund:** General CIP Fund

### Section 2: Executive Summary

The City has a significant investment in property and facilities that are a vital component of our infrastructure and service delivery. The significant value and importance of these facility assets warrants a long-range plan that leverages the City's investment in property to meet the community's needs in a comprehensive and integrated way. A comprehensive facility and property plan does not exist.

Key activities will include assessment of City needs and properties, strategies to achieve multiple benefits, recommendations on property acquisitions and dispositions, financial strategies for acquisition and development, and potential partnerships. The plan will inform staff planning and Council decisions, and the City will be better prepared to act when acquisition or development opportunities arise. An important outcome of this plan will be identification of civic needs potentially accommodated on the Metro Site, an important strategic element of the Civic Center Planning to be initiated in 2018.

### Section 2b: Performance Narrative

### Section 3: Responsiveness to Request For Results

N/A

### Section 4: Performance Measures and Targets

No Performance Measures to be displayed.

### Section 5: CIP

#### 5A: Description and Scope

An integrated property and facility plan would achieve several objectives: Comprehensive assessment of short- and long-term City needs; plan to optimize beneficial use of current City properties; strategies to align acquisitions and development for multiple benefits where possible, thus reducing City expenditures; plan for strategic property surplus and sale opportunities; recommendations on software to better manage information about City properties and facilities; financial strategies for property acquisitions and facility development; and potential partnerships for shared facilities.

#### 5B: Rationale

The City lacks a comprehensive property and facility plan. The demand on our current facilities continues to grow and several are at or rapidly approaching maximum capacity (e.g., City Hall, BSC, Eastgate Yard). Others are in need of replacement, expansion, and/or relocation (e.g., Parks Resource Management, Fire Stations 4 and 6, and Fire Training Center). Some are underutilized (e.g., Lincoln Center and BSC lower lot). Additional property and facilities are needed for various community needs (e.g., additional maintenance yard, additional community center). At the same time, property values are increasing and City financial resources continue to



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### Section 1: Proposal Descriptors

**Project Title:** Wetland Monitoring  
**Outcome:** Responsive Government  
**Proposal Number:** 130.88NA                      **Primary Dept:** Transportation  
**CIP Project Number:** PW-M-15                      **Proposal Type:** Existing  
**Parent Proposal:** None                              **Project Status:** Approved Prior  
**Dependent Proposal:** None                              **Primary Staff:** Mike Mattar  
**Fund:** General CIP Fund

### Section 2: Executive Summary

This proposal funds the cost to monitor the performance and maintain wetland mitigation sites mandated by the Army Corps of Engineers and other regulatory agencies for associated Transportation projects. The creation of this program allows completed Transportation project files to be closed instead of staying open throughout the wetland monitoring period which could be five to ten years after the completion of a project.

### Section 2b: Performance Narrative

### Section 3: Responsiveness to Request For Results

N/A

### Section 4: Performance Measures and Targets

No Performance Measures to be displayed.

### Section 5: CIP

#### 5A: Description and Scope

Perform ongoing wetland monitoring and maintenance activities required by the local, state or federal permits issued for the implementation of completed transportation improvement projects. Current funding is for the 120th Avenue NE (Stage 3) project (PW-R-168) and the 124th Avenue NE - NE Spring Boulevard to Ichigo Way project (PW-R-166).

#### 5B: Rationale

This program will allow specific transportation improvement projects to be closed when complete.

#### 5C: Environmental Impacts

Work performed under this program is required by the environmental determinations and/or permit conditions issued for specific transportation improvement projects.

#### 5D: Location/Address

Citywide

#### 5E: CIP Summary

<b>PW-M-15</b>	<b><u>ITD 2016</u></b>	<b><u>2017</u></b>	<b><u>2018</u></b>	<b><u>2019</u></b>	<b><u>2020</u></b>	<b><u>2021</u></b>	<b><u>2022</u></b>	<b><u>2023</u></b>	<b><u>Total</u></b>
<b>Expenditure</b>	141,000	32,239	51,000	52,000	54,000	55,000	57,000	53,000	495,239
<b>Revenue</b>	141,000	32,239	51,000	52,000	54,000	55,000	57,000	53,000	495,239

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